

	ACTUAL 2020-2021	ACTUAL 2021-2022	BUDGET 2022-2023	ACTUAL 2022-2023	YOY (%)	%	ORIG FORECAST 2023-2024	REVISED 2023-2024	CHANGE %	FORECAST 2024-2025	FORECAST 2025-2026
	\$ 530	\$ 575	\$ 600	\$ 600			\$ 625	\$ 650		\$ 675	\$ 700
Revenue - Fees/Interest	\$ 75,790	\$ 81,088	\$ 86,000	\$ 91,113	12.4%	5.9%	\$ 88,125	\$ 93,650	6.3%	\$ 97,175	\$ 100,700
G&A (Bridge Lease, Insurance, Legal, e	\$ 7,195	\$ 5,686	\$ 7,586	\$ 7,158	25.9%	-5.6%	\$ 7,814	\$ 9,000	15.2%	\$ 9,270	\$ 9,548
Winter Maintenance - Plowing/Sanding	\$ 31,188	\$ 34,018	\$ 35,729	\$ 36,435	7.1%	2.0%	\$ 36,801	\$ 40,000	8.7%	\$ 41,200	\$ 42,436
Summer Maintenance - Gravel/Grading	\$ 5,683	\$ 49,532	\$ 50,000	\$ 46,146	-6.8%	-7.7%	\$ 18,815	\$ 25,000	32.9%	\$ 50,000	\$ 25,000
Road Improvement Expenses	\$ 12,739	\$ 3,000	\$ 15,000	\$ 11,000	266.7%	-26.7%	\$ 10,500	\$ 15,000	42.9%	\$ 15,000	\$ 15,000
Total Operating Expenses	\$ 56,805	\$ 92,236	\$ 108,315	\$ 100,739	9.2%	-7.0%	\$ 73,930	\$ 89,000	20.4%	\$ 115,470	\$ 91,984
Net Income	\$ 18,985	\$ (11,148)	\$ (22,315)	\$ (9,626)	-13.6%	-56.9%	\$ 14,195	\$ 4,650	-67.2%	\$ (18,295)	\$ 8,716
*Operating Cash (End of Period)	\$ 83,644	\$ 72,020	\$ 49,705	\$ 52,221			\$ 66,212	\$ 56,871	-14.1%	\$ 38,576	\$ 47,292
Adjustment to Reserves	\$ -	\$ -	\$ -	\$ 9,572.00							
Reserves (End of Period)	\$ 101,108	\$ 101,585	\$ 101,585	\$ 111,157			\$ 101,585	\$ 111,157	9.4%	\$ 111,157	\$ 111,157
TOTAL CASH PLUS RESERVES		\$ 173,605	\$ 151,290	\$ 163,378	-12.9%	8.0%	\$ 167,797	\$ 168,028	0.1%	\$ 149,733	\$ 158,449

*Adjusted to include Accounts Receivable and Payable